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11 1H FY2020 Financial Highlights 2020上半财年财务亮点



1H FY2020 Financial Highlights 2020上半财年财务亮点



Revenue 收入 HK\$6,305M(百万港元) - 19.8%



Operating Profit 经营溢利 HK\$660M(百万港元) - 21.2%



Profit Attributable to Equity Holders 权益持有人应占溢利 HK\$496M(百万港元) - 25.4%



Basic Earnings per Share 每股基本盈利 HK\$0.85 (港元) - 24.8%



Proposed Dividend per Share 拟派每股股息 50HKCents (港仙)¹



Overall Net Shop Additions 整体净增设店铺

Dividend Payout Ratio 派息比率: 59.1%

Lukfook六福+129

Mainland China 中国内地*:+126 Hong Kong SAR*, Macau SAR* and Overseas 香港特别行政区*、澳门特别行政区*及海外:+3

Goldstyle Mainland 内地:+6 Dear Q Mainland 内地:+3 3D GOLD金至尊 Mainland 内地:-1

* Mainland China: Hereafter refers to as "Mainland" 中国内地:往后称为「内地」 Hong Kong SAR: Hereafter refers to as "Hong Kong" 香港特别行政区:往后称为「香港」 4 Macau SAR: Hereafter refers to as "Macau" 澳门特别行政区:往后称为「澳门」



Financial Review 财务回顾



Financial Review 财务回顾

(HK\$M) (百万港元)	1H FY2020 2020上半财年	1H FY2019 2019上半财年	Y-o-Y Changes 按年变化
Revenue 收入	6,305	7,859	-19.8%
Gross Profit 毛利	1,886	1,864	+1.2%
Operating Profit 经营溢利	660	838	-21.2%
Profit for the Period 期内溢利	497	670	-25.8%
Profit Attributable to Equity Holders 权益持有人应占溢利	496	665	-25.4%
Basic Earnings per Share 每股基本盈利	HK\$0.85	HK\$1.13	-24.8%
▼ Interim Dividend per Share 每股中期股息 ¹	HK\$0.50	HK\$0.55	-9.1%
▶ Special Dividend per Share 每股特别股息	-	-	N/A
Dividend per Share 每股股息	HK\$0.50	HK\$0.55	-9.1%
Dividend Payout Ratio 派息比率	59.1%	48.5%	+10.6p.p.
Gross Margin 毛利率	29.9%	23.7%	+6.2p.p.
Operating Margin 经营溢利率	10.5%	10.7%	-0.2p.p.
Net Margin 浄利率	7.9%	8.5%	-0.6p.p.
EBITDA 未计利息、税项、折旧及摊销前盈利	929*	888	+4.7%
EBITDA Margin 未计利息、税项、折旧及摊销前盈利率	14.7%*	11.3%	+3.4p.p.
Total Operating Expenses to Revenue Ratio 总经营开支占收入比率	17.2%	15.1%	+2.1p.p.
Effective Tax Rate 实际税率	20.6%	20.1%	+0.5p.p.

¹ Dividend Policy: Dividend payout ratio at 40-45% 派息政策: 派息比率为40-45%

^{*}If exclude HK\$230M depreciation of rigt-of-use assets re new accounting standard, EBITDA should be HK\$699M, representing a -21.2% Y-o-Y changes, with margin of 11.1%, representing a -0.2p.p. Y-o-Y changes
*如撇除采纳财务报告新准则後出現之2.30亿港元使用权资产折旧·未计利息、税项、折旧及摊销前盈利为6.99亿港元·同比减少21.2%·其盈利率为11.1%, 同比减少达0.2百份点

Healthy Financial Position 健康的财务状况

(HK\$M) (百万港元)	1H FY2020 2020上半财年	FY2019 2019财年	6-Month Changes 6个月变化	1H FY2019 2019上半财 年	Y-o-Y Changes 按年变化
Inventories 存货	8,114	9,322	-13.0%	8,839	-8.2%
Average Inventory Turnover (Days) ¹ 平均存货周转 (日) ¹	371	273	+98	261	+110
Cash and Bank Balances 现金及银行结余	2,504	2,087	+20.0%	1,640	+52.7%
Bank Borrowings & Gold Loans 银行贷款及黄金借贷	1,741	2,306	-24.5%	1,762	-1.2%
Net Cash/(Borrowing) 浄现金/(贷款)	763	(219)	N/A	(122)	N/A
Net Gearing Ratio ² 浄债务比率 ²	N/A	2.1%	N/A	1.2%	N/A
Debt-to-Equity Ratio ³ 负债权益比率 ³	39.0%	36.7%	+2.3p.p.	35.7%	+3.3p.p.
Return on Equity (ROE)4股东权益回报率4	9.6%	14.2%	-4.6p.p.	13.4%	-3.8p.p.
Return on Total Assets ⁵ 总资产回报率 ⁵	6.9%	10.4%	-3.5p.p.	9.9%	-3.0p.p.
Current Ratio 流动比率	3.3	3.3	0.0	3.3	0.0

^{1 (}Opening Inventory + Closing Inventory) ÷2÷Cost of Inventories Sold x Number of Days for the Period (期初存货 + 期末存货) ÷2÷ 已售存货成本 x 期内日数

^{2 (}Long-term Bank Loans + Short-term Bank Loans + Bank Overdrafts + Gold Loans – Cash and Bank Balances) ÷Capital and Reserves Attributable to Equity Holders of the Company (长期银行贷款 + 短期银行货款 + 银行透支 + 黄金借贷 – 现金及银行结余) ÷本公司权益持有人应占资本及储备

^{3 (}Long-term Liabilities + Short-term Liabilities) ÷ Capital and Reserves Attributable to Equity Holders of the Company (长期负债 + 短期负债) ÷本公司权益持有人应占资本及储备

⁴ Annualized/ Annual Profit Attributable to Equity Holders of the Company ÷ Capital and Reserves Attributable to Equity Holders of the Company 全年化/全年本公司权益持有人应占溢利÷本公司权益持有人应占资本及储备

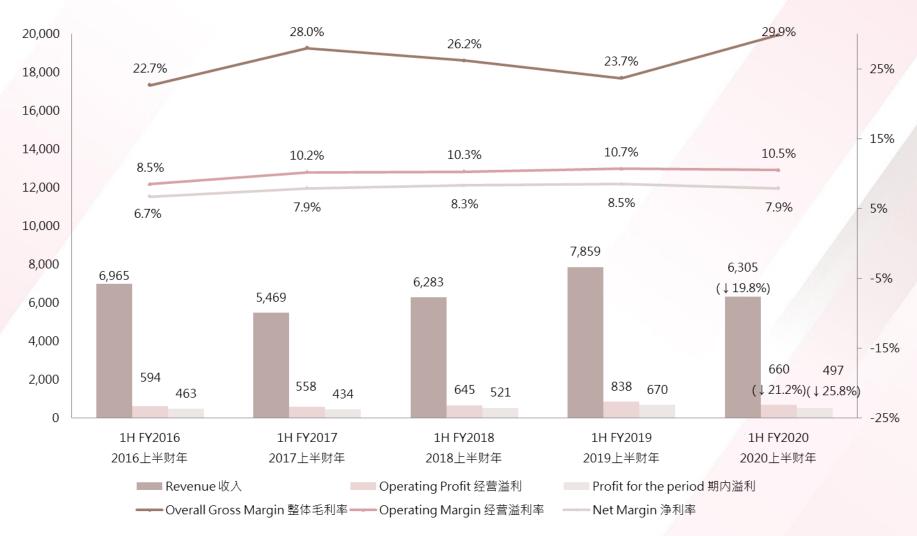
⁵ Annualized/Annual Profit Attributable to Equity Holders of the Company ÷ (Long-term Assets + Current Assets) 全年化/全年本公司权益持有人应占溢利÷(长期资产+短期资产)

Summary - Financial Position 财务状况摘要

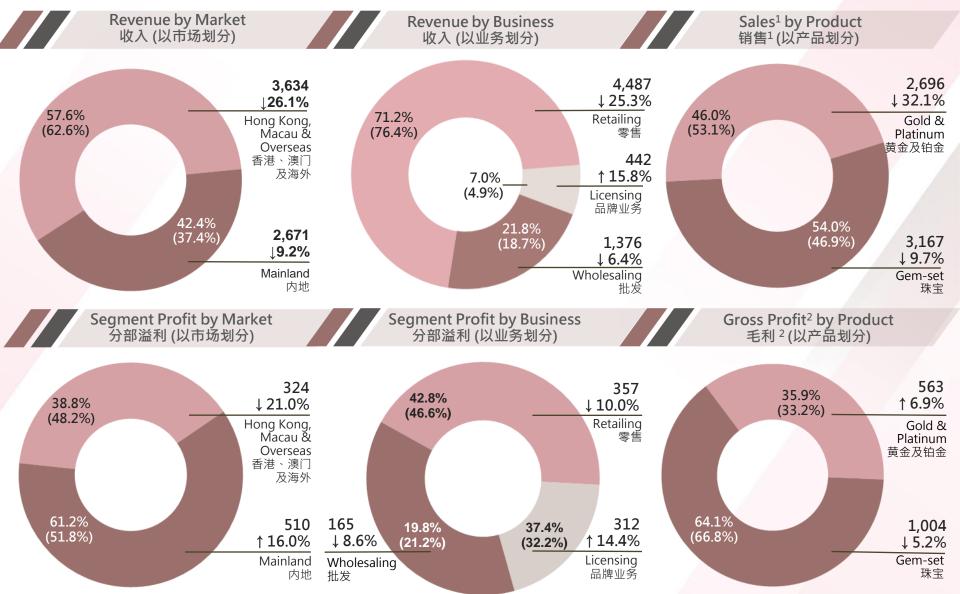
(HK\$M) (百万港元)	As at 30 Sep 2019 截至2019年 9月30日	As at 31 Mar 2019 截至2019年 3月31日	6-Month Changes 6个月变化	As at 30 Sep 2018 截至2018年 9月30日	Y-o-Y Changes 按年变化
Non Current Assets 非流动资产	3,041	2,023	+50.3%	2,023	+50.3%
Current Assets 流动资产	11,332	12,401	-8.6%	11,459	-1.1%
Total Assets 总资产	14,373	14,424	-0.4%	13,482	+6.6%
Non Current Liabilities 非流动负债	566	145	+290.3%	121	+367.8%
Current Liabilities 流动负债	3,459	3,716	-6.9%	3,417	+1.2%
Total Liabilities 总负债	4,025	3,861	+4.2%	3,538	+13.8%
Total Equity 权益总额	10,348	10,563	-2.0%	9,944	+4.1%
Non-controlling Interest 非控股权益	40	46	-13.0%	45	-11.1%
Shareholder's Equity 股东权益	10,308	10,517 ¹	-2.0%	9,8991	+4.1%
No. of Issued Shares 发行股份数目	587,107,850	587,107,850	0.0%	587,107,850	0.0%
Net Asset Value per Share 每股净资产值	HK\$17.63	HK\$17.99	-2.0%	HK\$16.94	+4.1%

1H FY2016-2020 Operating Performance 2016-2020上半财年 营运表现

(HK\$M) (百万港元)

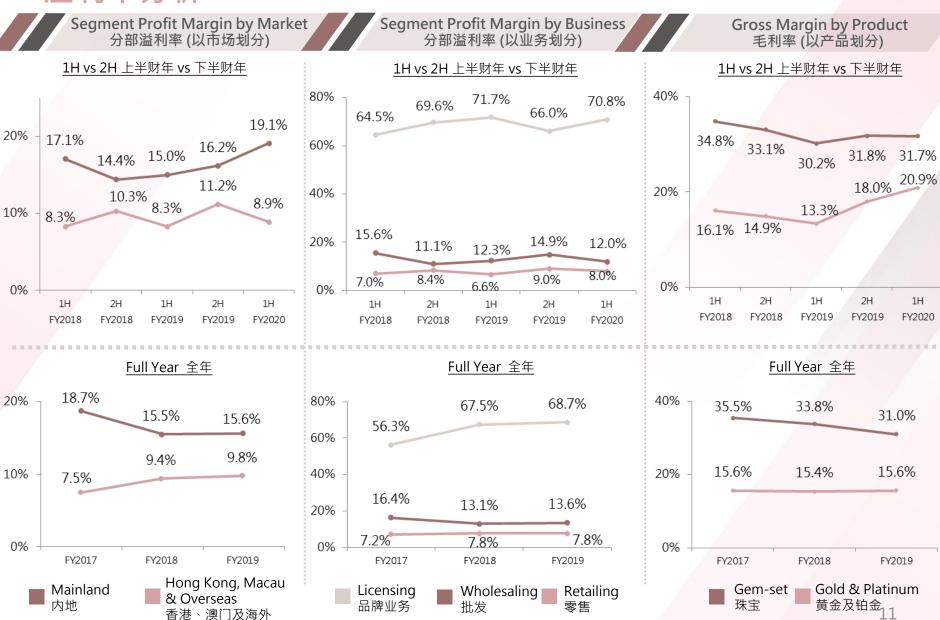


Revenue and Profit Analysis(HK\$M) 收入及溢利分析(百万港元)

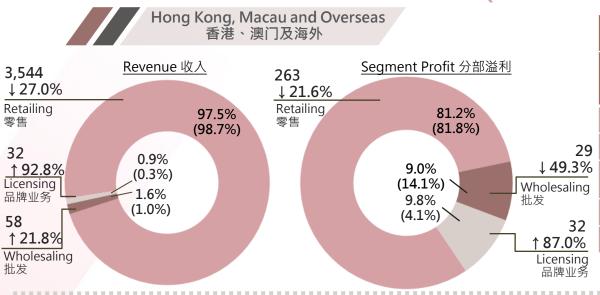


¹⁰

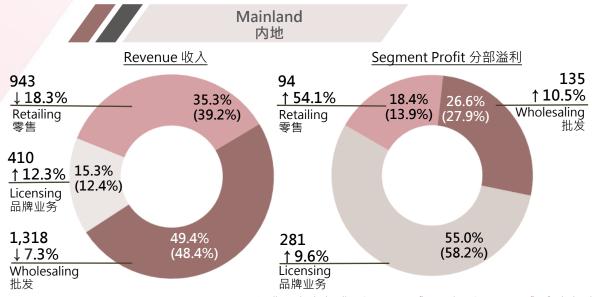
Margin Analysis 溢利率分析



Regional Revenue & Profit Analysis by Business (HK\$M) 地区收入及溢利分析以业务划分(百万港元)



Segment Profit Margin 分部溢利率分析						
	Hong Kong, Macau and Overseas 香港、澳门及海外	Y-o-Y Changes 按年变化				
Retailing 零售	7.4%	+0.5p.p				
Wholesaling 批发	50.5%	-70.9p.p				
◆ Adjusted Wholesaling¹ 经调整后之批发¹	2.9%	-1.9p.p				
Licensing 品牌业务	98.8%	-3.1p.p				
Overall 整体	8.9%	+0.6p.p				
Overall 整体	8.9%	+0.6p.p				

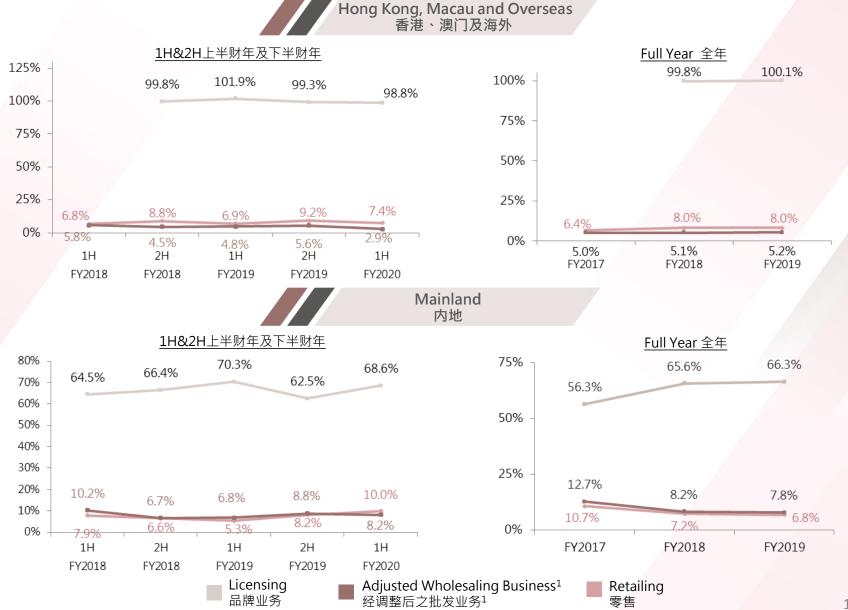


Segment Profit Margin 分部溢利率分析						
	Mainland 内地	Y-o-Y Changes 按年变化				
Retailing 零售	10.0%	+4.7p.p				
Wholesaling 批发	10.3%	+1.7p.p				
◆ Adjusted Wholesaling ¹ 经调整后之批发 ¹	8.2%	+1.4p.p				
Licensing 品牌业务	68.6%	-1.7p.p				
Overall 整体	19.1%	+4.1p.p				

Comparative figures for 1HFY2019 are shown in brackets 括号内为2019上半财年数字

1 Adjusted Wholesaling Segment Profit Margin = Segment Profit of Wholesale Business ÷ (Revenue of Wholesale Business to External Parties + Inter-segment Wholesale Revenue of HK\$330M and HK\$967M in Mainland and Hong Kong Market respectively)
经调整的批发分部溢利率 = 批发业务之分部溢利 ÷ (对外批发业务收入 + 内地及香港市场各自之3.30亿港元及9.67亿港元之分部间批发收入)

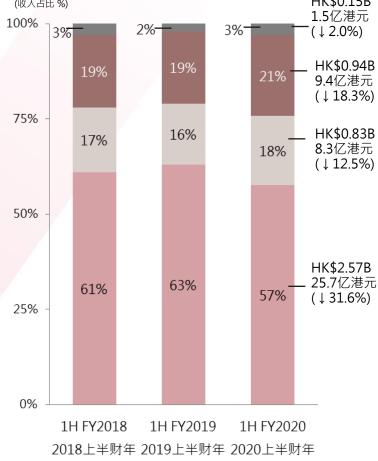
Regional Segment Profit Margin Analysis by Business 地区分部溢利率分析以业务划分



¹ Adjusted Wholesaling Segment Profit Margin = Segment Profit of Wholesale Business ÷ (Revenue of Wholesale Business to External Parties+ Inter-segment Wholesale Revenue) 经调整的批发分部溢利率 = 批发业务之分部溢利÷ (对外批发业务收入+ 分部间批发收入)

Retail Revenue Analysis 要焦版 λ 分析

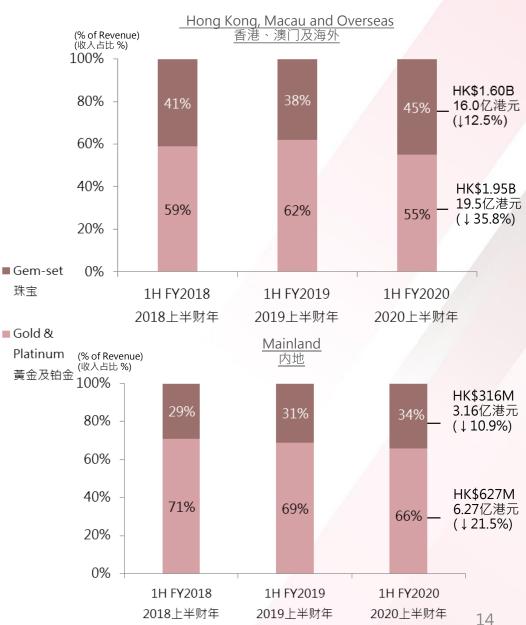




■Hong Kong 香港 ■Mainland 內地 ■Macau 澳门

■Overseas 海外





^{*} Self-operated shops and e-commerce business only 只限自营店及电子商务业务

Wholesale Revenue Analysis 批发收入分析



HK\$32M 32百万港元

 $(\uparrow 35.3\%)$

HK\$10M

10百万港元

 $(\uparrow 38.1\%)$

HK\$16M

(14.1%)

16百万港元

HK\$1,219M

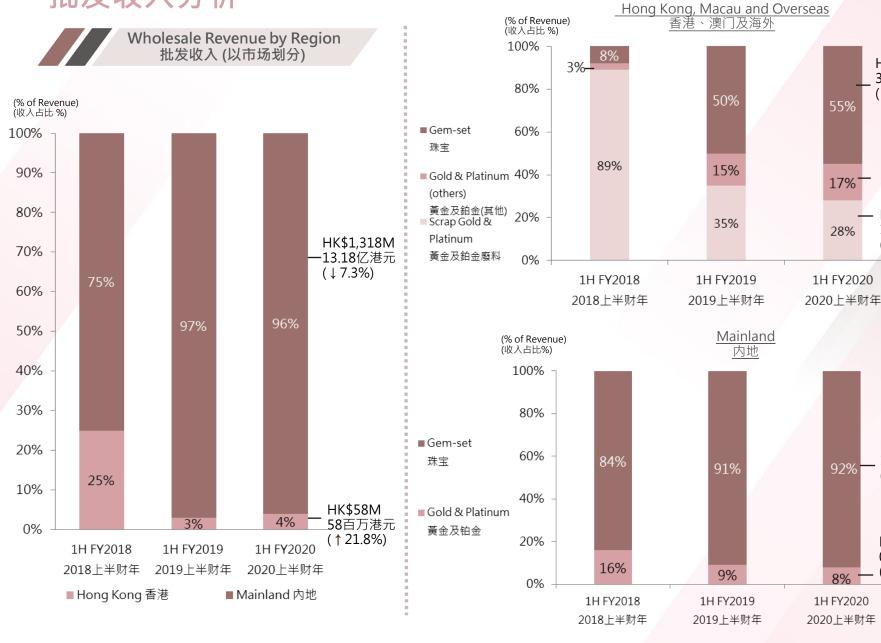
12.19亿港元

(16.2%)

HK\$99M

0.99亿港元

(119.3%)



Retail Analysis

零售分析

	SSSG 同店	销售增长*	Y-o-Y Changes 按年变化						
	1H FY2020	1H FY2019		1H FY2020 2020上半财年			1H FY2019 2019上半财年		
	2020上半财年	2019上半财年	Revenue** 收入	Quantity 件数	ASP 平均售价	Revenue** 收入	Quantity 件数	ASP 平均售价	
Overall 整体	-24%	+18%	-26%	-10%	-18%	+24%	+14%	+9%	
● Gold & Platinum 黄金及铂金	-32%	+22%	-35%	-43%	+14%	+29%	+12%	+16%	
Sem-set 珠宝	-10%	+11%	-13%	+21%	-28%	+17%	+18%	0%	
Hong Kong & Macau 香港及澳门	-25%	+21%	-26%	-4%	-24%	+26%	+15%	+9%	
Gold & Platinum 黄金及铂金	-35%	+29%	-36%	-42%	+10%	+34%	+21%	+11%	
> Gem-set 珠宝	-10%	+11%	-11%	+28%	-31%	+16%	+11%	+4%	
Mainland 内地	-16%	+1%	-26%	-33%	+11%	+12%	+8%	+4%	
Gold & Platinum 黄金及铂金	-17%	-5%	-29%	-48%	+36%	+13%	-6%	+20%	
➤ Gem-set 珠宝	-12%	+14%	-19%	-10%	-10%	+27%	+58%	-20%	

^{*}Same store sales growth ("SSSG") represented a comparison of sales of the same Lukfook self-operated shop having full day operations in the comparable periods and such data did not include sales of licensed shops and Mainland's e-commerce business. 同店销售增长为同一间六福自营店于可比较期内完整日营运的销售额比较,有关数据并不包括品牌店及内地的电子商务销售额。

^{**} Revenue represented sales of Lukfook self-operated shop and such data did not include sales of licensed shops and Mainland's e-commerce business.收入为六福自营店的销售额,有关数据并不包括品牌店及内地的电子商务销售额

^{****} YoY changes and SSSG in Mainland are denominated in RMB内地之按年变化及同店销售以人民币来计算 *****ASP in Mainland included value-added tax (VAT) 内地的平均售价包含增值税

Retail Analysis on Mainland 内地零售分析

			Same Store Sales Growth 同店销售增长							
			1H FY202 2020上半见			1H FY2019 2019上半财年				
		Gold & Platinum 黄金及铂金	Gem-set 珠宝	Overall 整体	Licensed Shops 品牌店	Gold & Platinum 黄金及铂金	Gem-set 珠宝	Overall 整体	Licensed Shops 品牌店	
Licensed Sh	ops 品牌店	-12%	+4%	-6%		+2%	+17%	+7%		
Self-operate	ed Shops自營店	-17%	-12%	-16%		-5%	+14%	+1%		
	Tier I 一线	-22%	-3%	-15%	-4%	-1%	+14%	+4%	+1%	
By Tier 按城市级别	Tier II 二线	-16%	-17%	-16%	-8%	-6%	+15%	0%	+8%	
划分	Tier III 三线	-24%	-13%	-21%	-9%	+4%	+27%	+10%	+7%	
	Tier IV & below 四线及以下	-12%	-10%	-12%	-4%	-10%	+8%	-6%	+10%	
	Northern China 华北区	-11%	-18%	-13%	-7%	-5%	+11%	0%	+11%	
By Region 按区域	Southern China 华南区	N/A	N/A	N/A	-6%	NA	NA	NA	+4%	
划分	Eastern China 华东区	-32%	-6%	-24%	-6%	-7%	+19%	+1%	+9%	
	Central China 华中区	-19%	-5%	-15%	-4%	-4%	+17%	+1%	+9%	

^{*}Same Store Sales Growth represented a comparison of sales of the same Lukfook shop having full day operations in the comparable periods and such data did not include sales of Mainland 's e-commerce business. 同店销售增长为同一间六福店于可比较期内完整日营运的销售额比较,有关数据并不包括内地的电子商务销售额** Same Store Sales Growth in Mainland are denominated in RMB内地之同店销售以人民币来计算

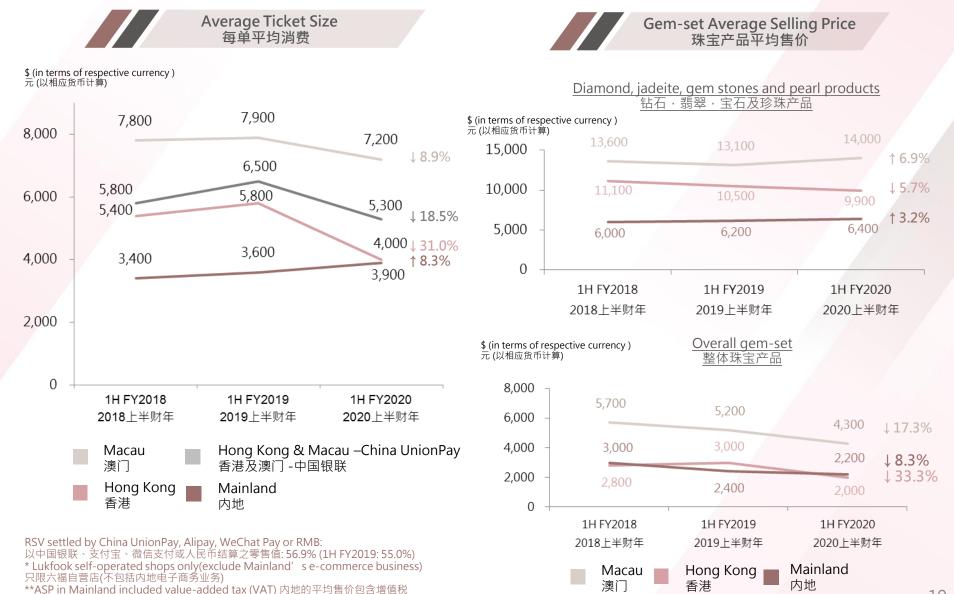
Quarterly Same Store Sales Growth 季度同店销售增长

		FY2 2017				FY2018 2018财年			FY2 2019	019 9 财年		FY2020 2020财年		
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2
Overall 整体	-24%	-37%	-10%	+2%	+5%	+17%	+1%	+16%	+22%	+14%	-10%	-6%	-10%	-37%
Gold 黄金	-26%	-47%	-11%	-1%	+5%	+21%	-3%	+16%	+26%	+23%	-9%	-6%	-19%	-43%
Gold (By Weight) 黄金 (重量)	-30%	-55%	-19%	-5%	+5%	+25%	-9%	+5%	+21%	+30%	-7%	-4%	-19%	-53%
Gem-set 珠宝	-19%	-14%	-4%	+11%	+9%	+16%	+10%	+18%	+18%	+5%	-8%	-4%	+4%	-25%
Hong Kong & Macau 香港及澳门	-24%	-39%	-11%	+1%	+3%	+18%	+1%	+18%	+26%	+17%	-9%	-6%	-10%	-39%
Gold 黄金	-25%	-49%	-12%	-5%	0%	+21%	-4%	+19%	+34%	+30%	-8%	-7%	-20%	-46%
Gold (By Weight) 黄金 (重量)	-29%	-57%	-20%	-8%	0%	+26%	-9%	+8%	+28%	+36%	-5%	-5%	-20%	-55%
Gem-set 珠宝	-20%	-14%	-5%	+12%	+9%	+18%	+11%	+19%	+19%	+4%	-8%	-4%	+6%	-26%
Mainland 内地	-24%	-23%	+5%	+11%	+23%	+11%	-4%	-2%	-2%	+4%	-14%	+2%	-7%	-25%
Gold 黄金	-29%	-30%	+2%	+16%	+32%	+19%	-2%	-1%	-6%	0%	-16%	+4%	-4%	-28%
Gold (By Weight) 黄金 (重量)	-37%	-43%	-13%	+8%	+26%	+23%	-4%	-2%	-3%	+4%	-18%	-1%	-12%	-44%
Gem-set 珠宝	-8%	-3%	+20%	+6%	+10%	-2%	-7%	-2%	+10%	+18%	-5%	+3%	-7%	-18%

^{*} Same store sales growth ("SSSG") represented a comparison of sales of the same Lukfook self-operated shop having full day operations in the comparable periods and such data did not include sales of licensed shops and Mainland's e-commerce business. 同店销售增长为同一间六福自营店于可比较期内完整日营运的销售额比较,有关数据并不包括品牌店及内地的电子商务销售额。

^{**} SSSG in Mainland are denominated in RMB内地之同店销售以人民币来计算

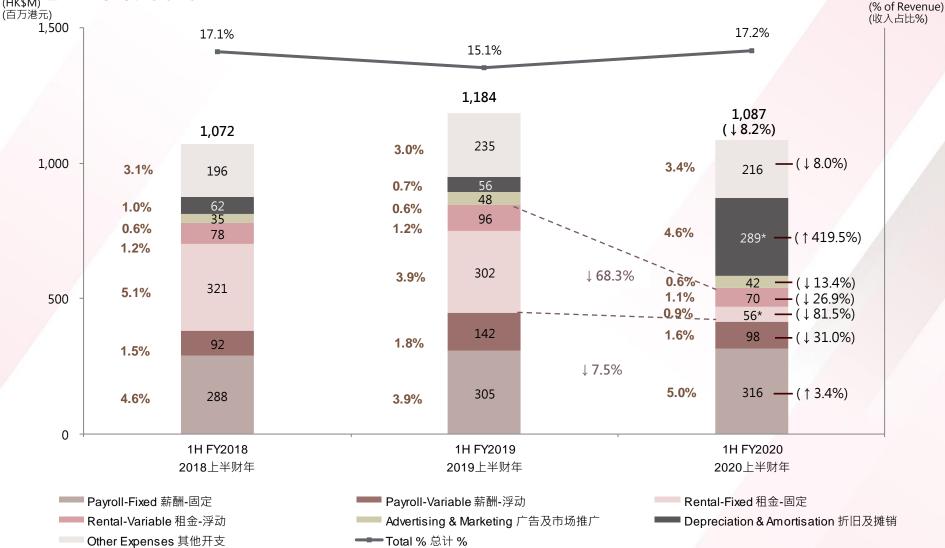
Average Ticket Size & Gem-set Average Selling Price 每单平均消费及珠宝产品平均售价



19

Total Operating Expenses

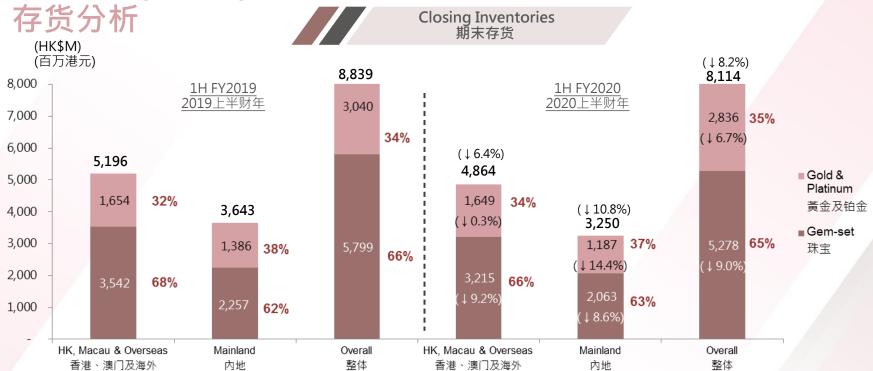




^{*}Adoption of new accounting standards HKFRS16 Leases, resulted in HK\$14M of financing costs from lease liabilities and an increase of HK\$230M depreciation of right-of-use assets which was included in Depreciation & Amortisation. If we include the above two expenses into the Fixed Rental for comparison, the total would be HK\$370M, representing a -7.0% Y-o-Y changes, expense to revenue ratio at 5.9% and the TOE to Revenue ratio will increase to 17.5%

^{*}采纳香港财务报告新准则第16号后"租赁"后、出现确认使用权资产之租赁负债融资成本0.14亿港元和包含在折旧及摊销中的2.30亿港元折旧. 如将上述两项开支纳入固定租金部分以进行比较,其总和为3.70亿港元,同比减少达7.0%,占期内收入的5.9%,总经营开支对收入的比率会增加到17.5%

Inventory Analysis



Inventory Turnover Days by Product 存货周转日数 (以产品划分)

	1H FY2020 2020上半财年	1H FY2019 2019上半财年	FY2019 2019财年
Gold 黄金	258	157	171
Gem-set 珠宝	476	400	397
Overall 整体	371	261	273

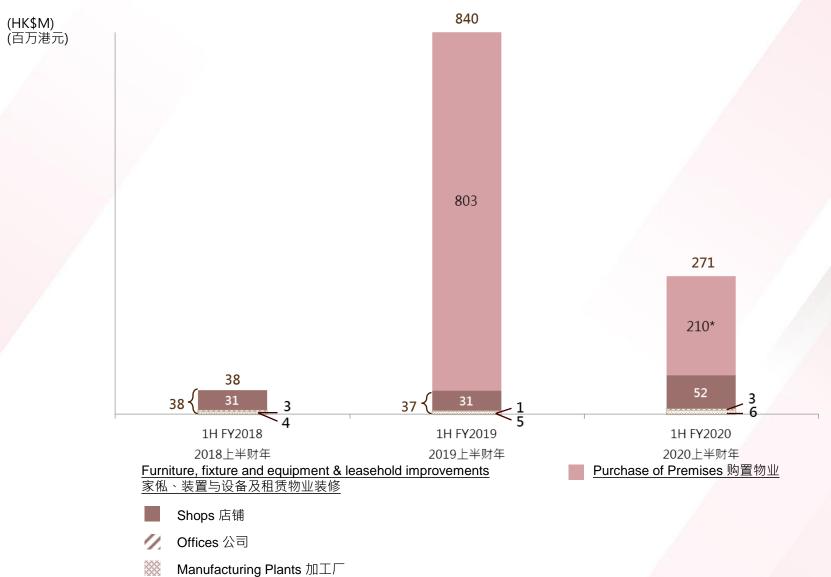
Inventory Turnover Days by Market * 存货周转日数 (以市场划分) *

	1H FY2020 2020上半财年	1H FY2019 2019上半财 年	FY2019 2019财 年
HK & Macau 香港及澳门	168	114	117
Mainland 内地	357	282	270

^{*} Self-operated shops and e-commerce business only 只限自营店及电子商务业务
**Gold inventory management through daily replenishment system and gold hedging policy was 20-25% of base inventory. 通过每天补货系统管理黄金库存,并就基础黄金库存对冲20-25%

^{*** (}Opening Inventory + Closing Inventory) ÷2÷COGS (excluding Cost of Licensing Income)* Number of days for the period (期初存货 + 期末存货) ÷2÷销货成本(扣除品牌业务之成本)*期内日数

CAPEX 资本开支



^{*}Includes HK\$210M prepayment for acquisition of offices and showroom in Xian and Shenzhen 包括收购分别于西安和深圳之办公室及展厅的预付款项2.1亿港元

Financial Impact of Investments and Operating Activities in HKRH & Its Subsidiaries

香港资源控股及其附属公司的投 资及营运活动之财务影响

- ◆ Lukfook Group acquired 50% interest of CGS¹ in June 2014 六福集团于2014年6月完成收购中国金银¹50%权益
- 3D GOLD targets at mid-end customers and operates approx. 400 POS through self-operated and franchising model in Hong Kong, Macau and Mainland

金至尊目标市场为中端客群,并以自营及加盟模式于香港、澳门及内地共拥约400个零售点

Profit /(Loss) 盈利/(亏损)							
HK\$M 百万港元	1H FY2020 2020上半财年	1H FY2019 2019上半财年	Y-o-Y Changes 按年变化				
50% Share of Loss of Associate 联营公司50% 亏损贡献	(19)	(7)	(12)				
Valuation Gain on Convertible Bond 可换股债券估值得益	1	3	(2)				
Impairment loss on amount due from HKRH 应收香港资源账项减值亏损	(57)	-	(57)				
Wholesale Gross Profit 批发毛利	-	1	(1)				
Interest Income on Working Capital Loan 流动资金贷款利息收入	1	2	(1)				
Interest Income on Convertible Bond 可换股债券利息	1	1	-				
Total 整体	(73)	-	(73)				

Losses widened mainly because of an impairment provision of HK\$57M as a result of HKRH's failure to redeem the CB on the maturity date. The Group has filed winding-up petitions against HKRH for the recovery of the debt and relevant interest. 亏损扩大主要因为香港资源控股未能于到期日偿还可换股债券而引致其减值拨备之57百万港元集团已对香港资源控股提出清盘呈请,以便收回此欠款及相关利息



Future Plans & Strategies 未来计划与策略



Three-Year Key Strategies (FY2020-FY2022) 三年主要策略 (2020-2022财年)

To Reach a New Height 再闯高峰

Strategic Growth 策略性增长

- Adopt multibrand strategy 采取多品牌策略
- Explore M&A opportunities 发掘拼购机会

Mainland Market Expansion 内地市场拓展

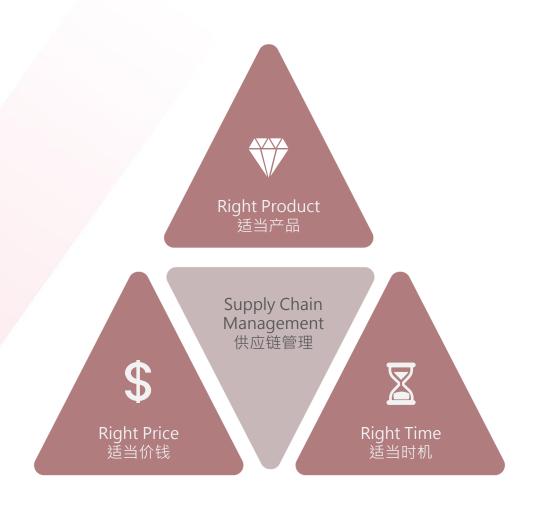
- No less than 150 shops net additions per annum FY2020: No less than 200 shops net additions, includes approx. 30 shops for Dear Q & Goldstyle 每年净开设不少于150间店 2020財年:净开设不少于200间店,包括约30间 Dear Q和Goldstyle
- Expand into lower tier cities with licensing model 透过开设品牌店拓展网络到较灾级城市
- Increase revenue of e-commerce by 20% 提升电商销售收入20%

Supply Chain Management 供应链管理

Strengthen supply chain to identify right product, set right price and allocate products to the market at right time

巩固供应链管理以找出适当产品, 厘定适当价钱, 并于适当时间向市场配货

Three-Year Key Strategies (FY2020-FY2022) 三年主要策略 (2020-2022财年)





Supply Chain Management 供应链管理

- Enhance automation and big data management 优化自动化及大数据管理
- 2. Improve factory productivities 优化厂房生产力
- 3. Improve inventory turnover period 改善存货周期
- 4. Establish strategic partnership with suppliers 与供货商建立战略合作伙伴关系
- 5. Streamline logistics on distribution 精简分销流程
- 6. Enhance support to licensees 加强对品牌商支持

Three-Year Key Strategies (FY2020-FY2022) 三年主要策略 (2020-2022财年)

Strategic Growth with Multibrand Strategy 透过多品牌策略进行策略性增长

Dear Q

- "DIY my style" to deliver the sweet, playful and energetic vibes DIY 真我品味 早献甜美、可爱和活泼风格
- Target at fashionable and adventurous young ladies 目标客群为追求时尚潮流、新鲜感的年轻女性
- With the target to open around 10 shops in Mainland in FY2020; we net added 3 shops in 1H FY2020

于2020财年计划在内地净开设約10间店,2020上半財年已净開設3间店





Goldstyle

- "Unconventional gold" to offer fashionable gold pieces that are suitable for daily wear 令 令 带 不 再 传 统 提 供 时 尚 新 颖 、 适 合 日 常 佩 戴 之 黄 金 首 饰
- Target at tasteful clients who pursue quality products 目标客群为追求潮流时尚及高质量的顾客
- With the target to open around 20 shops in Mainland in FY2020; we net added 6 shops in 1H FY2020 干2020财年计划在内地净开设約20间店 · 2020上半財年已净開設6间店

Network Expansion and CAPEX in FY2020 2020财年零售网络扩充及资本开支



Expand into lower-tier cities with licensing model 于较次级线城市以品牌模式发展 Net increase no less than 200 shops 净增加不少于200间店



Reached 2,000 shops in FY2020 於2020財年突破2,000 分店



CAPEX 资本开支

Hong Kong & Macau 香港及澳门

Plan to open no more than 3 shops 计划开设不多于3间店

Overseas

海外

Plan to open no less than 3 shops 计划开设不少于3间店铺

E-commerce 电子商务

Continue to optimise platforms 继续优化销售平台

Total CAPEX Budget 总资本开支预算	HK \$400M
Shop renovation 店铺翻新	HK\$60M
Nansha Plant renovation and purchase of new equipment 南沙加工厂翻新及添置新设备	HK\$20M
Office renovation and purchase of new equipment 行政中心翻新及添置新设备	HK\$20M
Acquisition of offices and showrooms in Shenzhen and Xian respectively 购置分别位于深圳和西安之办公室和展厅	HK\$300M

E-commerce 电子商务

Revenue 收入 **↑ 16.1%** Y-o-Y Changes 按年变化

Contribution to Mainland Retail Revenue¹ 占内地零售收入1 **31.3%** (1H FY2019:22.0%)

Contribution to Group's Retail Revenue¹ 占集团零售收入1 **6.6%** (1H FY2019:4.2%)

Average Selling Price² 平均售价2 **RMB1,300** († 8.3% Y-o-Y Changes 按年变化)

FY2020 Revenue Growth Target 2020财年收入增长目标 20%

1H FY2020: 13 Platforms 2020 上半财年:13 个平台

> **Platforms** 销售平台

E-commerce Development 电商发展

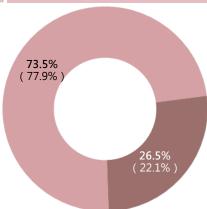
- Offered live video broadcast shopping 开展视频, 让顾客看直播购物
- Awarded the "JD.com-Fashion **Category Best Customer Service** Award"
 - 获《京东时尚最佳消费者服务奖》
- Offered quality assurance certificates to products in Tmall to enhance consumers confidence

在天猫提供"一物一证",提升消 费者信心









Sales by Product 销售以产品划分

- Gold and Platinum 黄金及铂金
- Gem-set 珠宝
- * Comparative figures for 1H FY2019 are shown in brackets 括号内为2019上半财年数字



Online Marketing 网络营销

The Group actively implemented a variety of marketing activities in new media platforms, in order to strengthen our brand image and promote sales
为深化品牌形象及促销宣传,集团积极地利用新媒体实践各种市场推广活动

- ◆ Continued to allocate more resources on various types of online marketing 持续投放资源筹划不同类型的网络营销
- ◆ Collaborated with various online media and APPs to reach out target customers 与不同的网络媒体及手机应用平台合作以接触目标客户群
- ◆ Caught up with online marketing trends, including RED, Douyin and e-sports 紧贴网络营销趋势,包括小红书 抖音及电子竞技活动





Anniversary Promotion 周年庆

Launched a creative cross-platform promotion campaign "Share Love and Fun" to celebrate the brand anniversary 推出「FUN享爰」推广项目,跨平台庆祝品牌周年庆







Opened "Golden Fantasyland" pop-up store which successfully created a huge noise 开设「淘金樂園」快闪店, 成功引起话题





Collaborated with RED to Launch "Golden In-App Advertisment" Challenge, no of participants was more than 4000 people and no of views exceeded 11 million

携手小红书发起「黄金霸屏战」,参与人数超过4000人,超过1100万次浏览





Joint-partnered with multiple brands to push congratulatory message 联合多个品牌推出贺稿



Open Forum 公开讨论

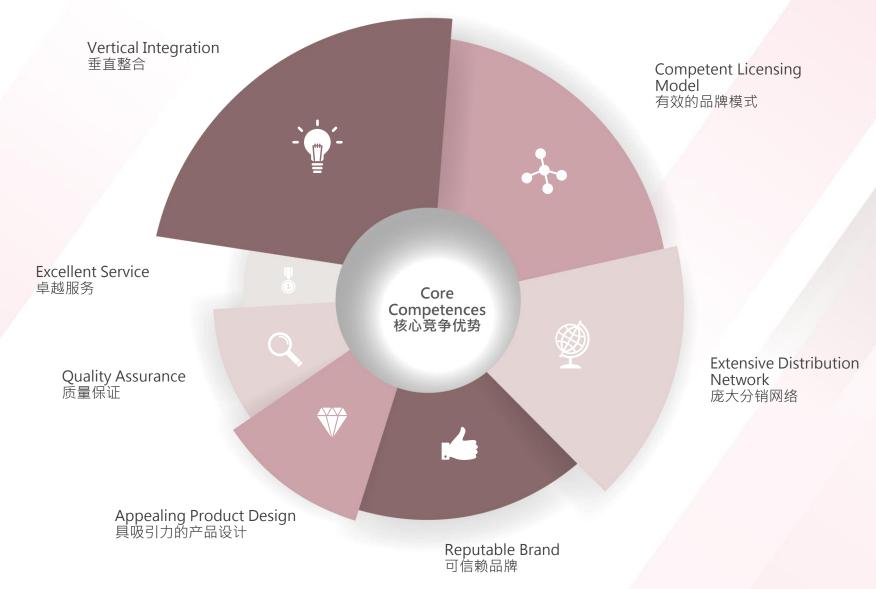




Core Competences 核心竞争优势



Core Competences 核心竞争优势



Vertical Integration

垂直整合

Vertical integration helps strengthen operational efficiency, cost effectiveness, market responsiveness and supply reliability to enhance competitiveness 垂直整合有助强化营运效率、成本效益、市场反应能力及供应可靠度,以增强竞争力







Design & Production 设计及生产





Sourcing and Designing 采购与设计

From quality suppliers or raw material 自优质供应商或原材料

^{*} Royalty income from licensees on their purchases of all products from Lukfook (wholesale) and authorized supplier 专利收入是在品牌商向六福(批发)及授权供应商购入商品时收取

Competent Licensing Model 有效的品牌模式



Licensing Model 品牌模式





Advantages 优点

- ◆ Ride on local knowledge 善用当地市场认知
- Rapid market expansion
 訊速扩展市场
- Diversification of investment risk 分散投资风险
- ◆ Enhancement of brand recognition 提高品牌知名度



Requirements 条件

- ◆ Initial investment: Min. RMB 5M 初期投资:最少人民币500万元
- ◆ Background check and site inspection 背景调查及现场勘查
- ◆ Contract renewal period: 1 year 续约期限: 1年

Competent Licensing Model 有效的品牌模式

Stringent control system applied on both self-operated and licensed shops 自营店和品牌店采用统一的监管系统



Operational Control 营运监管

- Whistleblowing System and Reward Scheme 鸣笛系统及奖励计划
- Sales and Inventory System Access 销售及存货系统登入
- DVR System 录像系统
- Operational Compliance Audit Team 营运合规性审查小组



Brand Image Control 品牌形象监管

- Authorised renovation contractors to ensure standardised shop image 指定装修承包商以划一商铺形象
- Prior approval on all advertising & promotion to deliver consistent brand image 审批广告和宣传,以建立一致品牌形象
- Standardised operational materials (e.g.: uniform, packaging) in all shops to uphold brand image 统一营运物资(例如: 制服, 包装)以建立一致品牌

统一宫运物贪(例如: 制版, 包装)以建立一致品牌形象



Pricing Control 价格监管

- Standardised retail price through centralised labeling process
 透过中央控制统一货品标签,以划一产品零售价
- Centralised control on discount policy 中央折扣政策



Distribution Network Control 零售网络监管

Prior approval on retail locations
 中央筛洗零售点位置



Product Quality Control 货品品质监管

- 100% diamond products in Mainland market supplied by the Group 内地市场钻石产品100%由六福供应
- Authorized suppliers on other products 其他产品由指定供应商供应
- All gem-set jewellery products were accredited with NGTC /GTC certificates 所有珠宝首饰均拥有国检/省检证书
- Sightholder of De Beers steady quality diamond supply
 De Beers特约配售商 – 稳定优质钻石之供应



Service Quality Control 服务质量监管

- Mystery Shopper System on service quality control
 - 神秘顾客计划及进行服务品质监管
- Centralised Staff Training 统一员工培训
 - Regional training centre 区域培训中心
 - E-Learning programmes 网上学习课程
 - On-site training实地培训

Extensive Retail Network

-	100		1.1	_	1 1
15	\rightarrow	98	Æ	W	47
ITT	Л	\sim		IAXI	24
	$/ \setminus$	73		1113	21

MC 八 寺 日 内 年 Countries and Regions 国家及地区	As at 22 Nov 2019 于2019年11月22日	%	As at 30 Sept 2019 于2019年9月30日	As at 31 Mar 2019 于2019年3月31日	Changes 变化
Lukfook Shops 六福店					/
Self-operated自营店					
• Mainland 内地	132	6.6%	136	141	-5
 Hong Kong 香港 	51	2.6%	51	49	+2
Macau 澳门	12	0.6%	12	11	+1
Canada 加拿大	2	0.1%	2	2	0
The United States 美国	4	0.2%	4	4	0
Australia 澳洲	1	0.05%	1	1	0
Malaysia 马来西亚	3	0.2%	3	3	0
Singapore 新加坡	1	0.05%	1	1	0
Sub-total 小計	206	10.4%	210	212	-2
_icensed 品牌店					
Mainland 内地	1,782	89.5%	1,745	1,614	+131
The Philippines 菲律宾	1	0.05%	1	1	0
Cambodia 柬埔寨	1	0.05%	1	1	0
Sub-total 小計	1,784	89.6%	1,747	1,616	+131
Total 总计	1,990	100.0%	1,957	1,828	+129
Other Brands in Mainland 内地	其他品牌				A
Self-operated自营店					
Goldstyle	2	-	1	0	+1
Dear Q	3	-	3	0	+3
3D GOLD金至尊*	4	-	4	5	-1
_icensed 品牌店					
Goldstyle	22	-	5	0	+5
Worldwide Total 全球总计	2,021	-	1,970	1,833	+137

^{*} CGS has approx. 400 POS in total, which included the following POS established by Lukfook via joint-venture (the Group held 51% equity) with a licensee. 在中国金银約400个金至尊零售点里·包含以下由六福集团以合资公司(本集团占51%权益)形式与品牌商开设的零售点

Lukfook Distribution Network in Mainland

六福內地分销网络

As at 30 Sept 2019 于2019年9月30日

Northern China 华北区 Licensed 品牌店:557 (+52) 29.6% Total 总数:615 (+49) 32.7%

Q: 13 (0) **\$**: 2 (0) **1**:157 (+14)

Total 总数:361 (+22) 19.2% **Q**: 6 (0) **L**: 1 (0) 114 (+12)

Central China 华中区

Self-operated 自营店:47 (-2) 2.5% Licensed 品牌店:314 (+24) 16.7%

Tier I 一线 Self-operated 自营店: 37 (+2) 2.0% Licensed 品牌店: 269 (+11) 14.3%

Tier VI & below 四线及以下 Self-operated 自营店: 22 (-6) 1.1% Licensed 品牌店: 601 (+66) 32.0%

Total No. of shops 店铺总数: 1,881 (+126) Total No. of Licensees 品牌商总数: 465 (+42) Total No. of Provinces 省总数: 27 (0) Total No. of Municipalities 直辖市总数:4 (0) Total No. of Cities 城市总数:442 (+51)

♥ Provinces 省 場 Municipalities 直辖市 ■ Cities 城市

^{*} Lukfook shops only 只包括六福店铺
**The percentages refer to the contribution to the total no. of shops in Mainland 百分比代表该店数目对内地店铺总数之占比
***Figures in brackets refer to the 6-month changes 括号内的数字为六个月之变化

Reputable Brand可信赖品牌

Lukfook Jewellery is positioned as a brand with finest products and quality services targeting the mass luxury market. As a Hong Kong brand with 20 years of history, the Group puts substantial effort in building a welcoming and warmhearted brand image to penetrate into the middle-class market.

六福珠宝以大众化奢侈品的市场为定位,一直为顾客提供优质珠宝产品和服务。作为一家逾20年历史的香港品牌,集团致力建立殷切亲和的品牌形象以渗透中产市场

Awards include: 奖项包括:



JNA Awards 2019 2019年度JNA大奖



Named Recipient of the "Retailer of the Year" Award and Honouree of the "Young Entrepreneur of the Year" by Ms. Nancy Wong, Executive Director and Deputy Chief Executive Officer of the Group 荣获「年度零售商大奖」、集团执行董事兼副行政总裁黄兰诗小姐入围「杰出青年企业家」奖



Outstanding QTS Merchant 杰出优质商



Attained the "2019 Outstanding QTS Merchant - Merit Award" by the Hong Kong Quality Tourism Services Association

荣获由优质旅游服务协会颁发的「2019杰出优质商户—优异奖」



Excellent Integrity Brand 优秀诚信品牌

Voted by the netizens as "Consumers' Most Favourite Brand", "Excellent Integrity Brand" and "Excellent After-sales Services Brand" in the 4th "Top 5 Chinese Jewellery Brands"

于第四届「中国珠宝品牌五大」获网 民投票选为「消费者喜爱品牌」、 「优秀诚信品牌」以及「优秀售后服 务品牌」

40

Appealing Product Design 具吸引力的产品设计

- ◆ Professional jewellery design teams in Shenzhen and Nansha in Mainland and Hong Kong 于内地深圳、南沙及香港设有专业设计团队
- ◆ Have attained over 190 awards 获得超过190个奖项

「联聚同享」

The 20th Hong Kong Jewellery Design Competition as the "Best of Show Award (Open Group)" 第20届香港珠宝设计比赛「公开组大奖」







「天马奔腾」

Merit Award at the International Jewellery Design Excellence Award 2019 国际珠宝设计大奖2019 「优异设计奖」

Quality Assurance 质量保证



Authentication Service 验证服务





Quality Assurance Schemes 质量保证計劃











China Gems Laboratory Limited 中华珠宝鉴定中心有限公司

Only laboratory in Hong Kong that meets the requirements of three HKAS ISO/IEC 17025 accreditations in jadeite jade testing, diamond testing and gold testing. Also the first laboratory in Hong Kong to obtain GB/T9288 accreditation in gold testing

香港唯一同时符合HKAS ISO/IEC 17025所订的三项测试认可要求,认可范围包括硬玉质翡翠测试、钻石测试及黄金含量检测的珠宝鉴定中心; 亦是香港首间成功考核GB/T9288 黄金检测方法认证之珠宝鉴定中心

Victoria Gemology Institute Limited 维多利亚珠宝学院

Passed the accreditation of the Laboratory Accreditation Bureau (L-A-B) of the United States, and is authorised to issue internationally recognised reports that confirm to ISO/IEC 17025 in diamond grading and fei cui (jadeite jade) testing

已通过美国试验所认可局Laboratory Accreditation Bureau (L-A-B) 的认可,可签发国际承认的ISO/IEC 17025钻石评级报告及翡翠(硬玉质翡翠)检测报告

The International Institute of Diamond Grading and Research 国际钻石评级及研究所 (IIDGR)

The Group cooperates with IIDGR to provide an additional report for any Hearts & Arrows diamond sold at our shops in Hong Kong and Macau 集团与IIDGR合作,为香港及澳门分店的八心八箭钻石提供额外一份报告

The Kimberley Process Certification Scheme 金伯利进程国际证书制度(KPCS)

All our suppliers are required to fulfill the KPCS which ensures the rough diamonds supplied are not "conflict diamonds"

集团的所有供应商均需符合KPCS的要求,以确保采购的钻石毛坯并非「冲突钻石」

Excellent Service 卓越服务

"Mystery Shopper Programme"
Overall Industry:
ranked top ten out of 115 brands
「神秘顾客计划」行业排名:
于115个品牌中排名十大以内

"Mystery Customer Program Report":
all Hong Kong and Macau branches are
attained「神秘顾客计划报告」:
所有香港及澳门分行均达标



Love with Six Heartfelt
Services" Customer Service
Programme
「六心传为您 因为爱很美」顾客服务计划

Average score reached the top 10% of the respective sector based on the results from its last three assessments 在过去三次评审的平均得分达至 其所属类别的首10%以内













Sustainability 可持续性

The Group donated a total of HKD \$2.2 million to TWGHs, of which the HKD \$1 million donated in "Tung Wah Charity Gala 2018" was utilized in supporting its Chinese medicine services.

集团一共捐赠220万港元支持本港慈善机构东华三院,其中于「欢乐满东华2018」慈善晚会中所捐赠的100万港元用作支持中医诊所之医疗服务

The Group has been supporting the "Walk for Millions" held by the Community Chest of Hong Kong for many years 集团多年来一直支持及参与香港公益金举办的「公益金百万行」筹款活动





Our Lukfook Volunteer Team has been established not only to build cohesion and a sense of belonging in the Group, but also to raise employee awareness by encouraging them to participate in voluntary activities and make contribution to the communities.

成立六福义工队,不仅旨在打造集团凝聚力及归属感,同时透过鼓励雇员参与义工活动提高雇员意识,为社区作出贡献。



Attained champion of "Ordering Oxfam Rice (Organisation Category)" in "Oxfam Rice Event 2019", and has received Top 3 Honours for 10 consecutive years

于「乐施米义卖大行动2019」中荣获「集体订米(机构组)筹款奖」冠军,并已连续十年 荣登三甲之列



















Company Profile公司简介



About LUKFOOK

关于六福

A leading jewellery retailer in Mainland and Hong Kong 内地及香港主要珠宝零售商之一



Main Business 主要业务

◆ The Group principally engages in the sourcing, designing, wholesaling, trademark licensing and retailing of a variety of gold and platinum jewellery and gem-set jewellery products 集团主要从事各类黄铂金首饰及珠宝首饰产品之采购、设计、批发、商标授权及零售业务



Milestone 里程碑

- ◆ Opened the first self-operated shop in Hong Kong in 1991 1991年干香港开设首间自营店
- Opened its first licensed shop and self-operated shop in Mainland in 1994 and 2004, respectively 分别于1994及2004年,于内地开设首间品牌店及自营店
- ◆ Listed on the Main Board of Hong Kong Stock Exchange in 1997 干1997年在香港联合交易所主板上市
- ◆ Acquired 50% interest in CGS¹ in June 2014 于2014年6月完成收购中国金银150%权益
- Qualified as a Sightholder of De Beers in March 2015 于2015年3月成为De Beers 特约配售商





MAppendices 附录





Financial Performance Since IPO 自上市之财年财务回顾

In 1997, Lukfook Group was listed on the main board of the Stock Exchange of Hong Kong Ltd. 1997年, 六福集团在香港交易所主板上市

Revenue 收入 11% CAGR 年复合增长率

Profit for the Year 年内溢利 14% CAGR 年复合增长率 Average Dividend Payout Ratio 平均派息比率

47%

Return on Equity 股东权益回报率

18%

(All years achieved double digit, except FY2003 with the outbreak of SARS 除发生沙士疫情的2003财年外,所有财年均录得双位数字)





Market Capitalisation reached HK\$12.0billion (as at 21 Nov 2019) 市值达120亿港元 (截至2019年11月22日)

26times since IPO 公开招股市值的26倍

> Net Asset reached HK\$10.5billion 净资产达105亿港元



49 times since IPO 公开招股市值的49倍 Average Gold Price Changes & GP% of Gold

平均黄金价格波幅及黄金毛利率

Gross margin of gold sales is not highly correlated to the gold price fluctuation 黄金辛品之毛利家与黄金价格亦为相关性不太





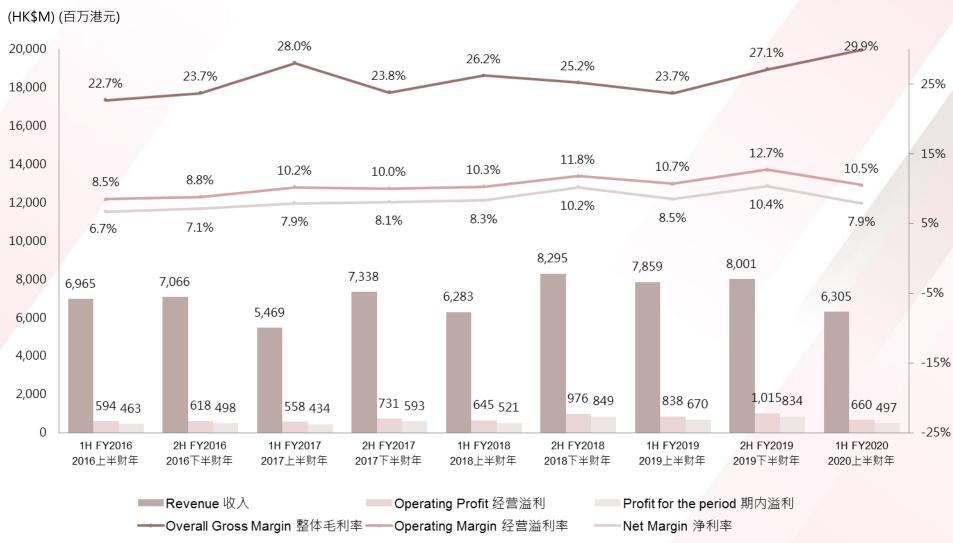
1H&2H 上半年及下半年



^{— -} Average Gold Price for the period –US\$/Oz 期内平均黄金价格(美元/安士)

 Gross Margin of Gold Sales for the Period 期内黄金销售毛利率

1H&2H FY2015-2020 Operating Performance 2015-2020上半及下半财年 营运表现



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六福集團 LUKFOOK GROUP Thank You!

